WELCOME

WATER VALLEY & RAINDANCE Metro Districts

APRIL 25, 2023

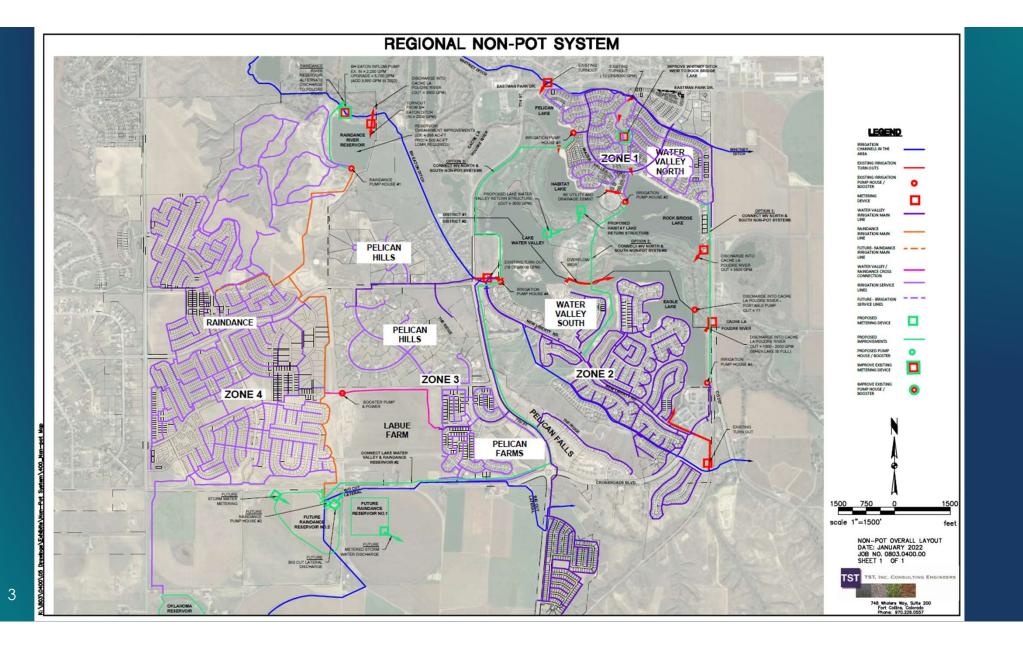
JOINT BOARD MEETING

Topics:

- > Background & Overview of Non-Potable Water System
- Discuss Strength of Combined Systems
- The Need for Conservation
- Review Current Non-Potable and Potable Water Rates
- Discuss Capital Requirements
- Review Operating and Debt Service Pro Forma
- Discuss Recommendations
- Review Overall Metro District / HOA Costs

Background:

- Districts Engaged TST (District Civil Engineers), Martin & Wood (District Water Engineers), and Clifton Larson Allan (District Accountants) to Undertake a Thorough Evaluation of the Water Resources, Operations and Business of the Joint Water Enterprises, Including Analysis / Discussion of:
 - Current Water Supply, Water Rights, Lake Levels, and Adequacy of Current Senior and Junior Water Rights
 - Need for Water Conservation and Recommended Course of Action
 - Capital / Infrastructure Needs
 - Review of Current Operating Costs and Potential Further Economies of Scale / Efficiencies of Joint Operation
 - Impact of Inflation on Operations and Capital
 - Considering all the Above, Analysis of Service Fees and Recommendations for Needed Adjustment



Largest Non-Pot Water Utility in Colorado

- Serving Over 5,500 Homes and 15,000 Residents, Three Golf Courses, 30+ Commercial Customers, and 150+ Acres of Public Parks, Farms, and Open Spaces
- Service Area of >4,500 Acres (Seven Square Miles)
- Senior Water Rights Valued at Over \$50MM, \$10s of Millions of Junior Water Rights, all Adjudicated via 27 Water-Court Cases
- Six Storage Lakes with Total Surface Area of 286 acres, Able to Store Over 1.2 Billion Gallons of Water (3,625 Acre-Feet)
- > Three Separate Ditches Drawing Water off the Poudre and Thompson Rivers.
- Five Pump Stations Able to Deliver 1,332,000 Gallons per Hour, 63+ Miles of Pipe and 360+ Control Valves
- In 2022, Delivered Over 787 million Gallons of Water (2,415 acre-feet), Returned Over 837 Million Gallons of Decreed Water (2,568 Acre-feet) to the River, and Flowed / Processed Over 814 Million Gallons (2,496 Acre-Feet) of Storm Water

The Strength of the Combined Systems:

- Significant Operating Efficiencies & Savings... Eliminates Redundant Personnel, Administrative Systems, Maintenance Equipment, and Generally achieves meaningful Economies of Scale
- Moves Return Flow Obligations and Significant Working Storage to Offsite / Non-Amenity Lakes (Raindance River Reservoir & Raindance Reservoir #2), Thereby Increasing the Average Level and Amenity Value of the Water Valley Lakes
- The Combination of all Senior and Junior Water Rights Provides Great Resiliency of Supply and Better Capacity to Serve in Dry Years and Time of Drought.
- Provides Significant Redundancies as to Pump and Storage Capacity, Improves Overall Reliability of the System, and offers huge flexibility as to system operations.
- Gives Access to Water from the Thompson River

Need for Conservation:

- Current Rate Structure Promotes Waste by Engendering an attitude of, "If I Have to Buy it, I'm Going to use it." Very Few Users Need 200,000 Gallons / Year
- Residences in Water Valley North Converted to Meters in the Past 12 Months, Prior to this, no Financial Incentive to Conserve
- The Correct Amount of Water to Apply to Sod During the Water Season is Approximately 21 Gallons per Square Foot / Year... so a 2,000 Square Foot Yard Only Needs 42,000 gallons of Water Per Year... On the Other Hand, A Half-Acre Yard (21,780 Square Feet) Would Require Approximately 457,000 Gallons / Year
- Based on Their Analysis, TST Estimates that:
 - > Residents in Water Valley use at Least 50% More Water than is Necessary
 - Residents in Raindance use at Least 100% More Water than is Necessary (Some of this can be Attributed to Grow in of New Lawns)

Current Water Rates:

Current Water Valley Non-Potable Water Rates:

- > Base Rate of \$354 / Year / Single-Family Unit Plus \$1.75 per K Gallon for use Over 201 K Gallons.
- > Base Rate of \$354 / Year / <u>Multi-Family</u> Unit Plus \$1.75 per K Gallon for use Over 201 K Gallons.
- > Base Rate of \$354 / Year / <u>Commercial</u> Unit Plus \$1.75 per K Gallon for use Over 201 K Gallons.

Current Raindance Non-Potable Water Rates:

- > Base Rate of \$410 / Year / <u>Single-Family</u> Unit Plus \$2.05 per K Gallon for use Over 200 K Gallons.
- > Base Rate of \$246 / Year / <u>Multi-Family</u> Unit Plus \$2.05 per K Gallon for use Over 200 K Gallons.
- Base Rate of \$410 / Year / Commercial Unit Plus \$2.05 per K Gallon for use Over 200 K Gallons.

Town of Windsor – 2023 Potable Water Rate

Base rate of \$20.62 / month (247.44 / year) plus:

> 1st Tier	\$6.07 / K Gallon	For up to 16,000 gallons / month
≻ 2nd Tier	\$9.07 / K Gallon	For 16,001 through 22,500 gallons / month
> 3rd Tier	\$13.52 / K Gallon	For use over 22,500 gallons / month

Capital Improvements:

≻	Raindance Reservoir #2 (Currently under Construction)	\$	5,500,000
≻	Raindance Pump House #2 (Serves both Communities)	\$	3,000,000
≻	Raindance Reservoir #2 Discharge and Structures	\$	550,000
≻	Lake Water Valley Return Structure	\$	300,000
≻	Habitat Lake Return Structure	\$	300,000
≻	Improvements to Whitney Ditch Weir to Rock Bridge	\$	80,000
≻	Miscellaneous	\$	270,000
	> TOTAL	\$1	0,000,000
≻	Funds Available in Project Fund	<u>\$</u>	4,246,783
	FUNDED with NEW DEBT	\$	5,753,217

Raindance #2, A Necessary New Reservoir:

- Large Offsite Working Revisor Located South of Crossroads Boulevard
- Servicing Both Water Valley and Raindance
- Will Provide Water to all of Raindance and Water Valley Including Water Valley's new Ravena Development (229 Single Family Homes) and 208 New Hill Top Apartments
- Total Surface Area of 45 acres, with 1,500 Acre-Foot Capacity (489 Million Gallons)
- Increases Overall Systemwide Storage Capacity by over 41%
- New Pumphouse will Add 270,000 Gallons Per Hour Capacity, increasing Overall System Capacity by Over 20%
- > Dual-Purpose Reservoir:
 - Primary Used for Return Flow Obligations, Which Should Increase the Average Levels / Reduce Strain on Water Valley Reservoirs... Thereby Maintaining Amenity and Recreation Value
 - Adds Pump / Flow Capacity to the System and Supports New Water Valley and Raindance Development.

Assumptions Concerning New Debt:

- Bank Loan, 7-year Note
- Interest Only for the First Year
- > Thereafter, Amortize Over 30 years, Due in Full at 7 Years
- Interest Rate of 4.5%
- Gross Proceeds of \$6,390,000
- > 2% Costs of Issuance \$127,800
- > 4% Reserve Requirements \$255,600
- Net Proceeds of \$6,006,000
- First Year Payments of \$143,775 / Year
- Year Two through Seven Payments of \$392,292 / Year

Combined Enterprise Fund 10 Year Expense & Debt Service Estimates:

	Pro Forma 2023	Pro Forma 2024	Pro Forma 2025	Pro Forma 2026	Pro Forma 2027	Pro Forma 2028	Pro Forma 2029	Pro Forma 2030	Pro Forma 2031	Pro Forma 2032
Service Costs:										
Operations & Maintenance	\$ 1,098,000	\$ 1,141,920	\$ 1,187,597	\$ 1,235,101	\$ 1,284,505	\$ 1,335,885	\$ 1,389,320	\$ 1,444,893	\$ 1,502,689	\$ 1,562,796
General & Administrative	\$ 397,000	\$ 412,880	\$ 429,395	\$ 446,571	\$ 464,434	\$ 483,011	\$ 502,332	\$ 522,425	\$ 543,322	\$ 565,055
Tap Cost	\$ 982,800	\$ 1,019,200	\$ 1,062,996	\$-	\$-	\$-	\$-	\$-	\$-	
Maintenance Reserves	\$ 715,000	\$ 743,600	\$ 773,344	\$ 804,278	\$ 836,449	\$ 869,907	\$ 904,703	\$ 940,891	\$ 978,527	\$ 1,017,668
Contingency	\$ 44,200	\$ 45,968	\$ 47,807	\$ 49,718	\$ 51,708	\$ 53,776	\$ 55,927	\$ 58,164	\$ 60,491	\$ 62,910
Total Service Costs	\$ 3,237,000	\$ 3,363,568	\$ 3,501,139	\$ 2,535,668	\$ 2,637,096	\$ 2,742,579	\$ 2,852,282	\$ 2,966,373	\$ 3,085,029	\$ 3,208,429
Debt Service:										
2020 Bonds	\$ 1,073,798	\$ 1,287,975	\$ 1,291,725	\$ 1,295,225	\$ 1,303,475	\$-	\$-	\$-	\$-	\$ -
2022 Bank Loan	\$ 527,320	\$ 516,681	\$ 506,042	\$ 495,403	\$ 484,763	\$-	\$-	\$-	\$ -	\$-
2023 Bank Loan	\$ 143,775	\$ 392,292	\$ 392,292	\$ 392,292	\$ 392,292	\$-	\$-	\$-	\$-	\$-
2027 Refunding Bonds	\$ -	\$-	\$-	\$-	\$-	\$ 1,886,000	\$ 1,931,000	\$ 1,968,500	\$ 2,013,750	\$ 2,051,250
Paying Agent Fees	\$ 2,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 8,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Total Debt Service	\$ 1,746,893	\$ 2,201,948	\$ 2,195,059	\$ 2,187,920	\$ 2,188,530	\$ 1,889,000	\$ 1,934,000	\$ 1,971,500	\$ 2,016,750	\$ 2,054,250
Total Cost of Service and Debt	\$ 4,983,893	\$ 5,565,516	\$ 5,696,198	\$ 4,723,588	\$ 4,825,626	\$ 4,631,579	\$ 4,786,282	\$ 4,937,873	\$ 5,101,779	\$ 5,262,679

Optimal New Rate Structure Will:

- > Unify Both Districts Under One Rate Structure
- Equitably Distribute Service Fees Across all User Groups (Residential, Commercial, Golf, Parks and Rec,...)
- Ensure Residents and All Users Receive Considerable Value from the Non-Pot Systems as Compared to the Cost of Irrigating with Town of Windsor Potable Water
- Eliminate the Incentive to Over Water and Encourage, Promote, and Incent Water Conservation
- Address the Considerable Impact of Inflation on Operation / Maintenance Costs and on Capital Costs
- Fund Necessary Capital Costs
- Provide a Sustainable Financial Model Now and for the Future

Service Fee Recommendations:

- > Unify Both Districts Under One Rate Structure:
 - Singe-Family Residential:
 - Annual Base Fee of \$247 per Single-Family Household plus \$3.80 / 1000 Gallons Service Fee for Water Actually Used
 - Multi-Family Residential:
 - Annual Base Fee of \$247 per Multi-Family Unit plus \$3.80 / 1000 Gallons Service fee for Water Actually Used
 - Large Public Amenity Bulk Users (Metro Districts, Golf Courses & Hoedown Hill):
 - > \$2.80 / 1000 Gallons Service Fee for Water Actually Used
 - Commercial Users:
 - Annual Base Fee of \$247 per Parcel plus \$3.80 / 1000 Gallons Service fee for Water Actually Used

Water Use / Fee Comparison:

Water Use 1000 of Gallons	Rate / 1000	WATER USE FEE	Annual Cap Fee	Total Non-Pot Fee	Estimated <u>Windsor</u> Incremental Fee
42	\$3.80	\$160	\$247	\$407	\$438
80	\$3.80	\$304	\$247	\$551	\$953
120	\$3.80	\$456	\$247	\$703	\$1,493
160	\$3.80	\$608	\$247	\$855	\$2,282
200	\$3.80	\$760	\$247	\$1,007	\$2,575

Combined Enterprise Fund 10 Year Revenue Estimates

	Pro Forma 2023	Pro Forma 2024	Pro Forma 2025	Pro Forma 2026	Pro Forma 2027	Pro Forma 2028	Pro Forma 2029	Pro Forma 2030	Pro Forma 2031	Pro Forma 2032
Beginning Funds Available	\$ 2,549,881	\$ 3,024,756	\$ 4,464,037	\$ 4,960,232	\$ 4,658,618	\$ 4,431,846	\$ 4,583,075	\$ 4,770,912	\$ 5,006,124	\$ 5,284,353
Single-Family Service Fees	\$ 1,823,664	\$ 2,014,104	\$ 2,216,860	\$ 2,305,535	\$ 2,397,756	\$ 2,493,666	\$ 2,593,413	\$ 2,697,150	\$ 2,805,036	\$ 2,917,237
Multi-Family Service Fees	\$ 723,246	\$ 800,193	\$ 882,138	\$ 917,424	\$ 954,121	\$ 992,286	\$ 1,031,977	\$ 1,073,256	\$ 1,116,186	\$ 1,160,834
Good Sam	\$ 68,040	\$ 71,635	\$ 75,712	\$ 78,740	\$ 81,890	\$ 85,166	\$ 88,572	\$ 92,115	\$ 95,800	\$ 99,632
Metro District Service Fees	\$ 299,096	\$ 311,060	\$ 323,502	\$ 336,442	\$ 349,900	\$ 363,896	\$ 378,452	\$ 393,590	\$ 409,334	\$ 425,707
Golf Course Service Fees	\$ 667,884	\$ 694,599	\$ 722,383	\$ 751,279	\$ 781,330	\$ 812,583	\$ 845,086	\$ 878,890	\$ 914,045	\$ 950,607
Commercial Service Fees	\$ 16,538	\$ 23,649	\$ 31,302	\$ 32,554	\$ 33,857	\$ 35,211	\$ 36,619	\$ 38,084	\$ 39,607	\$ 41,192
System Development / Cap Fees	\$ 877,500	\$ 875,000	\$ 877,500	\$ -	\$-	\$-	\$ -	\$ -	\$ -	\$-
Tap Fees	\$ 982,800	\$ 1,019,200	\$ 1,062,996	\$-	\$-	\$-	\$-	\$-	\$-	\$ -
Total Water Service Revenues	\$ 5,458,768	\$ 5,809,440	\$ 6,192,393	\$ 4,421,974	\$ 4,598,854	\$ 4,782,808	\$ 4,974,119	\$ 5,173,085	\$ 5,380,008	\$ 5,595,209

Combined Enterprise Fund 10 Year Pro Form Summary

	Pro Forma 2023	Pro Forma 2024	Pro Forma 2025	Pro Forma 2026	Pro Forma 2027	Pro Forma 2028	Pro Forma 2029	Pro Forma 2030	Pro Forma 2031	Pro Forma 2032
Beginning Funds Available	\$ 2,549,881	\$ 3,024,756	\$ 4,464,037	\$ 4,960,232	\$ 4,658,618	\$ 4,431,846	\$ 4,583,075	\$ 4,770,912	\$ 5,006,124	\$ 5,284,353
Total Water Service Revenues	\$ 5,458,768	\$ 5,809,440	\$ 6,192,393	\$ 4,421,974	\$ 4,598,854	\$ 4,782,808	\$ 4,974,119	\$ 5,173,085	\$ 5,380,008	\$ 5,595,209
Total Service Costs	\$ 3,237,000	\$ 3,363,568	\$ 3,501,139	\$ 2,535,668	\$ 2,637,096	\$ 2,742,579	\$ 2,852,282	\$ 2,966,373	\$ 3,085,029	\$ 3,208,429
Services Surplus (Deficit)	\$ 2,221,768	\$ 2,445,872	\$ 2,691,254	\$ 1,886,306	\$ 1,961,758	\$ 2,040,229	\$ 2,121,837	\$ 2,206,712	\$ 2,294,979	\$ 2,386,780
Total Debt Service	\$ 1,746,893	\$ 2,201,948	\$ 2,195,059	\$ 2,187,920	\$ 2,188,530	\$ 1,889,000	\$ 1,934,000	\$ 1,971,500	\$ 2,016,750	\$ 2,054,250
Debt Service Coverage	1.27	1.11	1.23	0.86	0.90	1.08	1.10	1.12	1.14	1.16
Annual Surplus (Deficit)	\$ 474,875	\$ 243,924	\$ 496,195	\$ (301,614)	\$ (226,772)	\$ 151,229	\$ 187,837	\$ 235,212	\$ 278,229	\$ 332,530
Release of Reservoir Surety		\$ 1,195,357								
Cumulative Surplus (Op & Debt)	\$ 3,024,756	\$4,464,037	\$4,960,232	\$4,658,618	\$4,431,846	\$4,583,075	\$4,770,912	\$ 5,006,124	\$ 5,284,353	\$ 5,616,883

Further Recommendations:

- Considering the High Rate of Inflation, Best to Fund Necessary Capital Costs Sooner Rather Than Later
- Work with HOA to Modify Landscaping Requirements to Allow for Xeriscaping and Artificial Turf
- Metro Districts Should Consider Opportunities to Update Landscaping with Plantings that Require Less Water or Native Plantings that Don't Require Supplemental Irrigation.
- If Funding Allows, Consider Acquiring Additional Senior Water Rights and Building Additional Storage Beyond Raindance Reservoir #2
- Continue with Day of Week and Time of Day Water Restrictions to Help Manage Demand on the System
- Work Diligently to Educate Constituents on Water Scarcity in Colorado and the Need for Water Conservation
- Consider Hiring a Community Water Resource Officer to Help Educate Constituents and to Enforce Watering Restrictions

Overall Metro District / HOA Costs:

		<u> </u>	<u>WATE</u>	R VALLEY 1	RAIN	<u>NDANCE 2</u>
≻	Assessor Appraised Value		\$7	700,000	\$ 7	700,000
≻	Statutory Assessment Rate			<u>6.950%</u>		6.950%
≻	Assessed Value		\$	48,650	\$	48,650
≻	Mill Levy		42.	786 mills	43	.834 mills
≻	Metro District Property Tax		\$	2,082	\$	2,133
≻	HOA Dues		\$	140	\$	300*
≻	Non-Potable Water Fee (Assuming 4	2,000 Gallons)	<u>\$</u>	406	\$	406
	 Total Costs 	Per Year Per Month	\$ \$	2,628 219	\$ \$	2,839 237

*Raindance HOA Includes Trash Services

FURTHER DISCUSSION